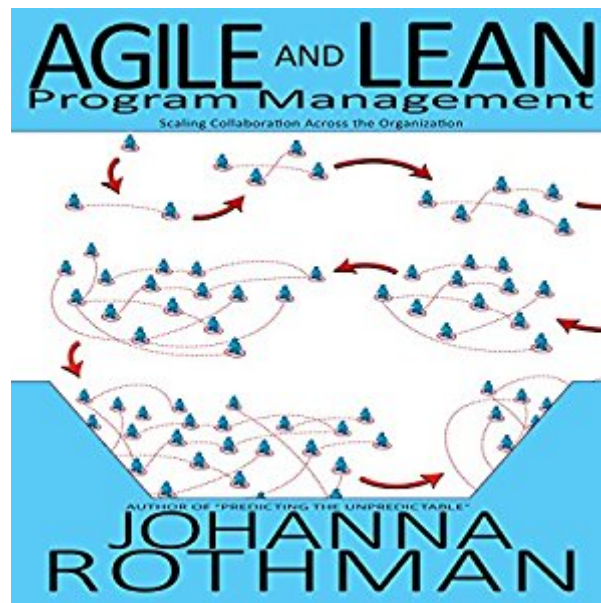




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Agile And Lean Program Management: Scaling Collaboration Across The Organization



Synopsis

Scale collaboration, not process. If you're trying to use agile and lean at the program level, you've heard of several approaches, all about scaling processes. If you duplicate what one team does for several teams, you get bloat, not delivery. Instead of scaling the process, scale everyone's collaboration. With autonomy, collaboration, and exploration, teams and program level people can decide how to apply agile and lean to their work. Learn to collaborate around deliverables, not meetings. Learn which measurements to use and how to use those measures to help people deliver more of what you want (value) and less of what you don't want (work in progress). Create an environment of servant leadership and small-world networks. Learn to enable autonomy, collaboration, and exploration across the organization and deliver your product. Scale collaboration with agile and lean program management and deliver your product.

Book Information

Audible Audio Edition

Listening Length: 5 hours and 49 minutes

Program Type: Audiobook

Version: Unabridged

Publisher: Deyan Audio

Audible.com Release Date: July 15, 2016

Whispersync for Voice: Ready

Language: English

ASIN: B01IDZZZZI

Best Sellers Rank: #22 in Books > Business & Money > Management & Leadership > Quality Control & Management > Agile #40 in Books > Business & Money > Management & Leadership > Project Management > Technical #126 in Books > Business & Money > Management & Leadership > Project Management > Business

Customer Reviews

Whether you are coming from the Agile side of the house, or have a more traditional background, Johanna Rothman's Agile and Lean Program Management is something you are going to want to have on hand if you are trying to manage work at the program and portfolio level within a work context that incorporates Agile and Lean practices. The book offers an explanation of how to go about setting up your program environment in a very clear and pragmatic way. The author's range of experience in both legacy and Agile methods is a great help here as she offers

explanations as to why certain approaches are more likely to lead to successful outcomes than others and provides anecdotes highlighting these points. Those new to Agile, or who feel that the language used by Agilists can be a bit daunting, should find the explanations easy to understand as they are provided in a concise manner that doesn't get too twisted up in jargon. One of the aspects of the book I found to be the most valuable was the explanation of signs, symptoms, and indicators of potential dysfunction. This is one of the main reasons I am going to be recommending this book to my Certified Scrum Master and Certified Scrum Product Owner students. Another very important aspect of the book is the balance that is struck between a tactical explanation of how to set things up from an Agile perspective, her incorporation of some traditional practices she has found valuable (like maintaining a risk register), and her approach to soft skill topics like Servant Leadership. If you are familiar with Ms. Rothman's work, this will not come as a surprise, but her ability to balance these is a rare thing that can make a topic like Agile Program Management a little more accessible.

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